

Value creation for our stakeholders

Essity's strategic framework



Breaking Barriers to Well-being

Value for our stakeholders

- Enable more people every day to enjoy a fuller life
- Contribute to a more sustainable and circular society
- Generate increased shareholder value through profitable growth

Vision and mission

Vision

To be the undisputed global leader in hygiene and health

Mission

Develop, supply and sell superior hygiene and health products, solutions and services



Business areas

- Health & Medical
- Consumer Goods
- · Professional Hygiene

Group targets

Profitable and sustainable growth

- Annual organic sales growth of >3%
- EBITA Margin excl. IAC >15%
- · Solid investment grade rating
- Long-term stable and rising dividends
- Sustainability includes, among other things, science-based targets with the ambition to achieve net zero emissions by 2050 and that all production waste should be subject to material or energy recovery by 2030





Hygiene & Health – Essity drives systemic social change in line with business purpose and footprint

Women's Health

Contributing to closing the menstrual health gap through own business actions and by advocating for structural social change related to menstrual health through collaborative multistakeholder action





Care Economy

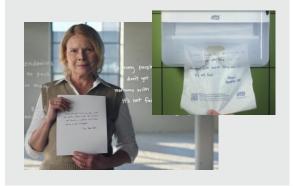
Contributing to closing the care gap with products, solutions, and services that enable efficient delivery of high-quality care while elevating the needs of professional carers and lay carers





Hygiene & Sanitation

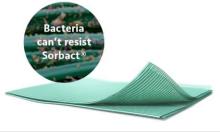
Promoting the knowledge of good hygiene as a base for good health and providing a comprehensive portfolio in personal care, hand hygiene and surface care and shaping international and community guidelines in handwashing and broadening the agenda towards 'hygiene for all'



Infection Prevention

Providing alternative wound care solutions for infection prevention and advocating for action against antimicrobial resistance







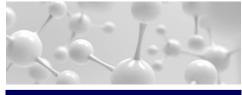
Our environmental sustainability targets











Fresh Wood Fiber

Share of FSC or PEFC certified fresh fiber

Target Outcome 99%

Emissions / SBT

Emissions reduction compared to 2016 baseline

Scope 1 & 2

Target 2030 Outcome -27%

Scope 3

Target 2030 Outcome

-35% **-21**%

Water efficiency

Reduction of freshwater intake at tissue sites in water scarce regions (2022 baseline)

Target 2032 Outcome -5%

Production Waste

Subject to material or energy recovery

Target 2030 Outcome 71%

Plastics Packaging

Share of packaging from renewable and/or recycled material

Target 2025 Outcome

85% 80%

Target > 50%

Sustainable products innovation (social & environmental)

Outcome 87%

Net Zero 2050 target



Decarbonizing our own operations is central in our emissions reduction journey

Emissions reduction in Essity's tissue production – examples

GEOTHERMAL STEAM

Kawerau New Zealand



BIOGAS

Lilla Edet Sweden



HYDROGEN

Kostheim Germany



SOLAR

Suameer Netherlands



BIOMASS

Kunheim & Le Theil France



Continued roll out, new technologies & disruptive innovation

2021 2022

2023

2024

2025



Highest focus on emission reductions, yet all environmental areas are important to drive change

Alternative **fibers**

Tissue products made from recycled food and milk packaging: Since latest expansion in late 2023, Essity's facility in Honduville, France has a capacity to recycle 25,000 tons per year, equivalent to 60% of all collected, sorted and recycled food and beverage cartons in France



Water efficiency

Exclusive partnership with Voith to scale a paper making process reducing energy consumption by ~40% and freshwater consumption by ~95%



Product waste

Certified compostable
household towels Alternative circular waste
handling for household
towels in Europe





Less plastics

Paper packaging for TENA lights sensitive range

Washable reusable period pads, consuming ~80% less plastic and generate ~70% less waste







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